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Executive Registry

76-10020

DCI/IC-76-1665

30 JUL 1976

MEMORANDUM FOR: Director, Office of Policy and Planning

FROM:

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SUBJECT: The Development of Planning and Programming Guidance by OPP

1. In line with our efforts to forge a more cohesive and coherent IC Staff program, I request that OPP undertake an effort to provide the necessary timely inputs to the overall Community planning, programming, and budgeting activities. I think you will find that all of the specific items were covered in our meeting on 21 July and in paragraphs 1 through 8 of your subsequent Memorandum for the Record of 26 July 1976. The purpose of this memorandum is to confirm those points.

2. First, in accordance with the DCI's Memorandum for the NFIB of 15 July 1976, I am designating OPP as the IC Staff Action Office (with OPEI support) to see that a revised set of KIQs are published for FY 1977 by 1 October 1976. The National Intelligence Officers are responsible for drafting KIQs, and you should work out the details with [redacted]

3. Second, concurrent with the preparation of the KIQs and to meet the requirements of OMB, I am designating OPP as Action Office to draft new DCI Objectives for FY 1977. This will require close coordination with OPEI and OPBD, and perhaps some tasking of those offices for inputs.

4. Third, although it is apparent that we must bring a new coherence and logic to our national intelligence requirements and priorities procedures (especially as they relate to our PPB cycle), we must recognize that the time demands of the cycle cannot await our efforts in this direction. As a result,

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I want OPP to take the following steps with respect to providing planning guidance for the FY 1979-83 PPB cycle by 1 October 1976:

a. Arrange for the preparation of a new DCI Perspectives document for FY 1979-83. This will again require an input from the NIOs, and possibly from OPEI and OPBD as well. In this instance, it is important that OPP review the current Perspectives format and assure that the new one is suitable for OPBD use in preparation of the CFI Program/Resource Guidance.

b. While it appears that the current DCID 1/2 Attachment, published in March 1976, is suitable as the basic input to the CFI Program/Resource Guidance, I would like OPP to review the Attachment in light of the new Perspectives and to consider the advisability of preparing a Memorandum to Holders of the DCID 1/2 Attachment if such an action would serve to strengthen OPBD's input to the CFI Program/Resource Guidance.

5. The above actions will suffice for support of the PPB cycle for FY 1979-83. However, upon their completion we must immediately begin work on the development of the more coherent approach mentioned above. I would like to see the output of the new approach for the FY 1980-84 cycle prepared in the 2nd quarter 1977. This will provide sufficient time for the development of program managers' plans. In this context, I request that OPP develop a three-part overall planning system generally configured as follows:

a. A short-range document which will include the functions served by the current DCI Objectives and KIQs to be published at the beginning of each fiscal year.

b. A document which covers the PPB cycle period (initially FY 1980-84) which provides a perspective of the environment during the period and the substantive requirements and priorities which result from the logic of the perspective. This element should be published in the 2nd quarter of each year.

c. A long-range study, covering roughly a period beyond the program period out to 20 years in the future. This document should set a stage for the Perspectives in (b) above by identifying long-range trends and provide some insights as to the longer-range impact of the current NFIP.

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6. Finally, I would like for OPP to ensure the compatibility of the planning system with the existing PPB cycle events as they relate to CFI, OMB, and DoD. For timing and event guidance, I have added the attached charts. In addition, I would like you to explore the feasibility of meshing our planning system with the Joint Strategic Planning Systems. I recognize that this is a sizable effort when added to your overall OPP program; however, it should receive your highest priority.

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Attachments
As stated

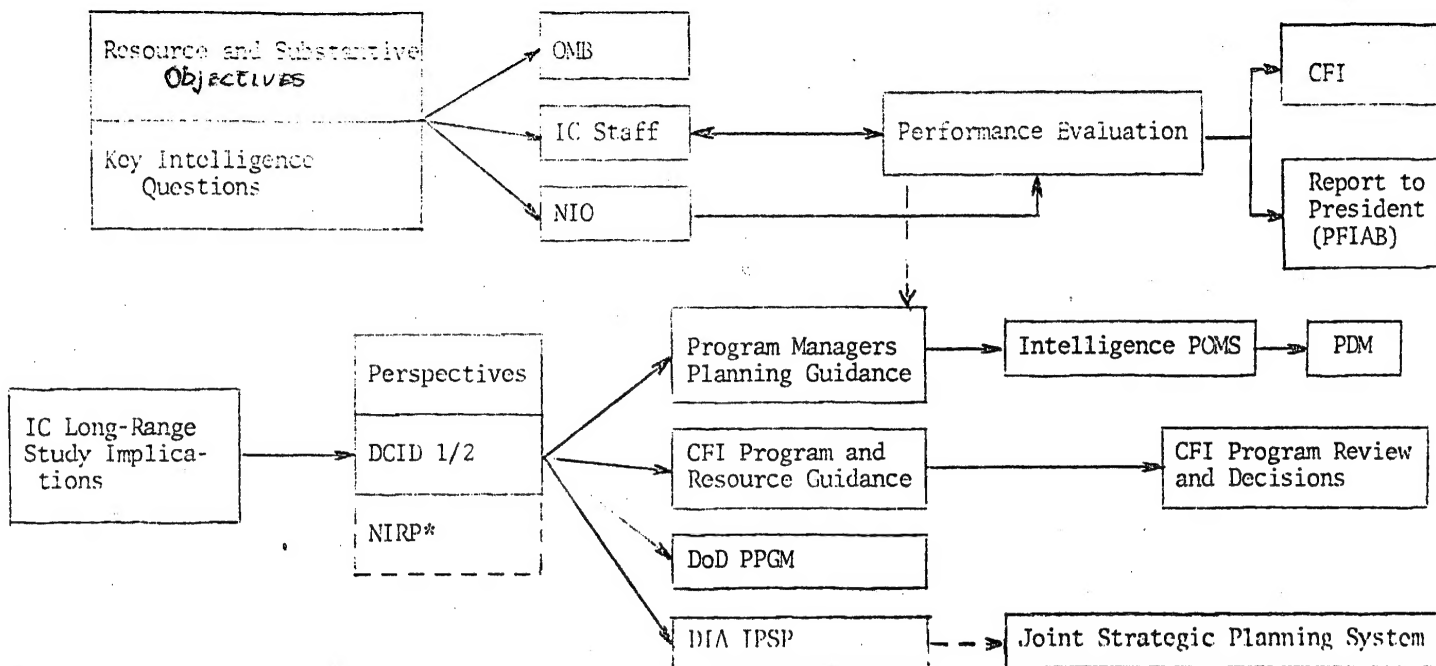
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KEY PLANNING GUIDANCE RELATIONSHIPS



* Contains national requirements, DCI's perspectives and statements of priorities in a consolidated document.

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